

WARRIOR BRIGADE FORT POLK, LOUISIANA



SOLDIER'S STANDARDS HANDBOOK

WARRIOR BRIGADE LEADERSHIP

Lead **B**y **E**xample + Always **D**o the **R**ight **T**hing
= **SUCCESS!**

L S Size up the Task you've been given

B U Understand the Capabilities of your Soldiers

E C Be Clear on your Task and Purpose

C Communicate your Plan (Intent & Concept)

D E Insist on Excellence for Everything you do

R S Supervise, Teach, Coach, Mentor, Inspect

T S Be Safe, Enforce Force Protection Measures,
Do Risk Assessment

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TRAINING

CHAPTER 1

GENERAL STANDARDS



**DEPARTMENT OF THE ARMY
HEADQUARTERS, WARRIOR BRIGADE
8129 Mississippi Avenue, Bldg 2263
Fort Polk, Louisiana 71459-5446**

AFZX-HC-CO

20 October 2001

MEMORANDUM FOR ALL WARRIOR BRIGADE SOLDIERS

SUBJECT: Warrior Brigade Standards

- 1. PURPOSE: To establish soldier standards within the Warrior Brigade.**
- 2. APPLICABILITY: All soldiers assigned, attached or under the operational control (OPCON) of the Warrior Brigade. The standards contained in this pamphlet can be expanded on but not lessened by subordinate Warrior Brigade units.**

3. GENERAL:

a. Welcome to the Warrior Brigade and your unit of assignment. You are joining a unit rich in tradition and proud of its many accomplishments. Remember that you are not just assigned to a unit—you are the unit. Your ability to accomplish your tasks directly affects your unit's ability to accomplish its assigned missions in war and peace. Our Nation expects much of us. Because of these expectations, you are a member of a proud brotherhood and sisterhood within the profession of arms. Our profession requires the establishment, implementation, and enforcement of standards. This pamphlet identifies standards as they apply to the ways we conduct ourselves in training, on mission, and off-duty.

b. The Warrior Brigade Standards in conjunction with unit standard operating procedures (SOP), Post and unit command policies, and quarterly and annual training guidance outlines how we do our business and conduct ourselves on and off duty. You have a personal responsibility to know and practice these standards.

Warriors!

**ROBIN P. SWAN
COL, IN
Commanding**

THE ARMY SONG

FIRST TO FIGHT FOR THE RIGHT,
AND TO BUILD THE NATION'S MIGHT,
AND THE ARMY GOES ROLLING ALONG.
PROUD OF ALL WE HAVE DONE,
FIGHTING 'TILL THE BATTLE'S WON,
AND THE ARMY GOES ROLLING ALONG.
THEN IT'S HI! HI! HEY!
THE ARMY'S ON ITS WAY.
COUNT OFF THE CADENCE LOUD AND STRONG!
FOR WHERE'ER WE GO,
YOU WILL ALWAYS KNOW
THAT THE ARMY GOES ROLLING ALONG.

CODE OF CONDUCT

1. "I am an American fighting soldier. I serve in the forces which guard my country and our way of life in their defense."
2. "I will never surrender of my own free will. If in command, I will never surrender my soldiers while they still have the means to resist."
3. "If I am captured, I will continue to resist by all means available. I will make every effort to escape and aid others to escape. I will accept neither parole nor special favors from the enemy."
4. "If I become a prisoner of war, I will keep faith with my fellow prisoners. I will give no information or take part in any action which might be harmful to my comrades. If I am senior, I will take command. If not, I will obey the lawful orders of those appointed over me and will back them up in every way."
5. "When questioned, should I become a prisoner of war, I am required to give name, rank, service number, and date of birth. I will evade answering further questions to the utmost of my ability. I will make no oral or written statements disloyal to my country and its allies or harmful to their cause."
6. "I will never forget that I am an American fighting soldier, responsible for my actions, and dedicated to the principles which made my country free. I will trust in my God and in the United States of America."

GENERAL ORDERS

1. I will guard everything within the limits of my post and quit my post only when properly relieved.
2. I will obey my special orders and perform all my duties in a military manner.
3. I will report violations of my special orders, emergencies, and anything not covered in my instructions to the commander of the relief.

ARMY VALUES

- Loyalty** – Bear true faith and allegiance to the U.S. Constitution, the Army, your unit, and other soldiers.
- Duty** – Fulfill your obligations.
- Respect** – Treat people as they should be treated.
- Selfless-Service** – Put the welfare of the nation, the Army, and your subordinates before your own.
- Honor** – Live up to all the Army values.
- Integrity** – Do what’s right, legally and morally.
- Personal Courage** – Face fear, danger, or adversity (physical or moral).

THE NCO CREED

No one is more professional than I. I am a Noncommissioned Officer, a leader of soldiers. As a Noncommissioned Officer, I realize that I am a member of a time honored corps, which is known as “The Backbone of the Army.” I am proud of the Corps of Noncommissioned Officers and will at all times conduct myself so as to bring credit upon the Corps, the Military Service, and my Country regardless of the situation in which I find myself. I will not use my grade or position of authority to attain pleasure, profit, or personal safety.

Competence is my watchword. My two basic responsibilities will always remain uppermost in my mind—accomplishment of my mission and the welfare of my soldiers. I will strive to remain tactically and technically proficient. I am aware of my role as a Noncommissioned Officer. I will fulfill my responsibilities inherent in that role. All soldiers are entitled to outstanding leadership; I will provide that leadership. I will communicate consistently with my soldiers and will never leave them uninformed. I will be fair and impartial when recommending both rewards and punishments.

Officers of my unit will have maximum time to accomplish their duties; they will not have to accomplish mine. I will earn their respect and confidence as well as that of my soldiers. I will be loyal to those with whom I serve; seniors, peers, and subordinates alike. I will exercise initiative by taking appropriate action in the absence of orders. I will not compromise my integrity, nor my morale courage. I will not forget, nor will I allow my comrades to forget that we are professionals, Noncommissioned Officers, leaders!

SOLDIER’S CODE

- I am an American soldier-protector of the greatest nation on Earth-sworn to uphold the Constitution of the United States of America.
- I will treat others with dignity and respect and expect others to do the same.
- I will honor my Country, the Army, my unit, and my fellow soldiers by living Army Values.
- No matter what situation I am in, I will never do anything for pleasure, profit, or my personal safety which will disgrace my uniform, my unit, or my country.
- Lastly, I am proud of my country and its flag. I want to look back and say that I am proud to have served my country as a soldier.

WARRIOR BRIGADE STANDARDS

PART ONE: THE PACT

1. All Soldier's Responsibilities:

- a. **Treat others with dignity and respect, and do not tolerate or engage in sexual, racial, or other types of discrimination.**
- b. **Be technically and tactically proficient.**
- c. **Obey all lawful orders.**
- d. **Be present at the prescribed place, on time, in the proper uniform, looking sharp, and prepared to excel.**
- e. **Maintain proper height/weight standards or be within body fat standards.**
- f. **Maintain proper appearance, not portraying an appearance of overweight or obesity.**
- g. **Maintain a proper level of physical conditioning and pass the Army Physical Fitness Test (APFT).**
- h. **Maintain weapons qualification on your assigned individual and crew-served weapons. Know mechanical functions, firing techniques, and capabilities of your assigned weapons.**
- i. **Know and use your chain of command and NCO support channel.**

2. Warrior Brigade Leader Responsibilities:

- a. **This command has the responsibility to take care of its soldiers and their families. This is accomplished by ensuring their records are maintained properly, their pay is timely, and adequate housing is provided. Their religious, medical, recreational, and educational needs must also be met. Commanders will ensure their soldiers and families are treated with DIGNITY and RESPECT.**
- b. **The chain of command will give safety instructions as a part of all activities and will vigorously enforce safety standards. Proper risk assessments will be conducted prior to all activities and events.**
- c. **Unit leaders will know their soldiers, and teach, coach, and mentor them to achieve standards.**
- d. **It is the responsibility of all leaders to ensure that written counseling is given to subordinates every month.**

WARRIOR BRIGADE STANDARDS

PART TWO: SOLDIER READINESS

1. All soldiers are expected to be ready to deploy with little advance notice. To meet this demand, all soldiers must keep the following items current at all times.

a. ID Card: Must be correct and serviceable at all times.

b. ID Tags: Must be correct and worn when engaged in field training, traveling in aircraft, and when outside the United States. ID Tags and the Army Values tags are the only authorized items to be worn on the ID tag chains. When applicable to the soldier, the medical warning tags will also be worn.

c. Emergency Data: Correct emergency data records as soon as a change occurs.

d. Wills: Wills and powers of attorney must be kept current and correct. If you need or want to change a will or power of attorney, contact the Legal Assistance Office.

e. Family Support Groups: Paragraph 2-5c, AR 215-1 establishes the requirement for Family Support Groups. Ensure your family members, whether residing in the command or not, are aware of your unit's Family Support Group. These groups provide vital support and services to family members during deployments.

f. Dental: Soldiers are required to have annual dental checks to stay deployable. Any dental condition likely to cause dental emergency (Category 4) must be treated to make the soldier deployable.

g. Family Care Plans: With the frequency and duration of deployments increasing, our unit cannot afford to have a soldier become non-deployable because of an unworkable family care plan. It is the soldier's and commander's responsibility to ensure all paperwork has been completed, and all leaders need to subject each plan to a common sense test. It is not fair to the soldier, the unit, or to the Army to have this program improperly managed. Unit leaders will ensure that single parents and dual military families have their Family Care Plan complete within 30 days of inprocessing the unit.



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20 October 2001

MEMORANDUM FOR ALL WARRIOR BRIGADE SOLDIERS

SUBJECT: Special Orders—The Warrior 10

I will follow these special orders at all times. I will correct my fellow soldiers for lapsing or failing to adhere to these special orders:

- **I will be physically and mentally prepared to deploy at all times. My equipment will be straight and I will know my job. My family will be prepared for my absence.**
- **I will be on time at the right place and in the prescribed uniform to perform my assigned tasks.**
- **As a matter of professional courtesy, I will refer to or address soldiers, noncommissioned officers and officers by their rank, not pay grade.**
- **I will wear my Kevlar helmet and seat belt at all times when I am operating or riding in a tactical vehicle. If I am transporting soldiers, I will ensure they are wearing their seatbelts or the troop seat is fastened.**
- **If I am a vehicle operator, I will conduct before, during, and after operations maintenance on my assigned equipment as prescribed in my technical manuals. My front and rear glass and mirrors will be clean at all times.**
- **I will not use my POV to transport organizational property defined as MTOE and installation property (does not include OCIE). If equipment or supplies are important enough to move from points A to B, I will dispatch tactical or TMP transport.**
- **I will not purchase or permit the purchase of commercial cleaning supplies for use during post-operations recovery. I will use the Army supply system and make it responsive.**
- **I will not operate or ride in a POV that is (1) not properly registered, (2) not properly insured, and (3) not properly maintained. I will not drink and drive.**
- **I will not ride in the bed of a civilian pick-up truck unless the bed is equipped with factory installed seating and seat belt restraints.**
- **I will use ground guides when moving and positioning tactical vehicles. Minimum number of ground guides is one and he or she is positioned to best guide movement.**

GENERAL STANDARDS

REFERENCES: AR 670-1, Wear and Appearance of Army Uniforms and Insignia; AR 600-20, Army Command Policy; AR 600-25, Salutes, Honors, and Visits of Courtesy; FM 22-5, Drill and Ceremony; FM 21-20, Physical Fitness Training.

RESPONSIBILITY: Commanders will ensure that personnel under their command present a neat, soldierly appearance. The noncommissioned officer is responsible to the commander for the general appearance of subordinate noncommissioned officers and soldiers. It is each soldier's duty to take pride in his/her appearance at all times.

GENERAL:

a. Obedience to orders. All military personnel are required to strictly obey and promptly execute the legal orders of their lawful seniors.

b. While absolute uniformity cannot be expected, personnel must project a military image that leaves no doubt that they live by a common standard and are responsible to military order and discipline. Hands in pockets or poorly fitted and improperly worn uniforms do not present a good soldierly appearance.

c. Only uniforms, accessories, and insignia prescribed by AR 670-1, as approved by Headquarters, Department of the Army, or contained in current authorization documents will be worn by U.S. Army personnel. No items governed by the regulation may be altered in any way that changes the design or intent of the item.

MILITARY COURTESY:

a. Courtesy among members of the Armed Forces is vital to maintain military discipline. Respect to seniors will be extended at all times (See AR 600-25, Chapter 4 and FM 22-5, Appendix A).

b. Saluting. One of the most unique traditions of military service is the salute. For centuries, soldiers have greeted each other with the salute. AR 600-25 and FM 22-5 covers saluting requirements in detail. Enlisted soldiers are required to initiate salutes with officers outdoors or when officially reporting indoors. Saluting is required in the field. Junior officers salute senior officers. Vehicles carrying high ranking officers will have distinctive license plates on the front with the rank of the occupant. Soldiers are required to salute when these vehicles pass. You will salute when in civilian clothes if you recognize the officer; this is an expression of unit pride, discipline, and professionalism.

c. The actions of military personnel will reflect respect to both the National Anthem and the National Colors whether the soldier is on or off duty. When in uniform and not in formation face the flag (or the music), stand at attention (removing headdress, if any with the right hand), and place the right hand over the heart. When in a vehicle, stop safely, exit the vehicle, and render the proper courtesy during reveille and retreat. When the Army song is played during a ceremony, all soldiers will stand at attention and sing.

d. Addressing Officers, NCOs, and Soldiers.

(1) When addressing higher ranking officers or civilians, “Sir” or “Ma’am” will be part of the response (i.e., “May I help you Sir?” or “My unit is 814th Engineer Company, Ma’am.”).

(2) When addressing a CSM or SGM, “Sergeant Major” will be part of the response(i.e., “The display is this way Sergeant Major.” or “Yes, Sergeant Major, you have the correct name.”)

(3) When addressing a First Sergeant, “First Sergeant” will be part of the response as stated in (2) above.

(4) When addressing a MSG, SFC, SSG, or SGT “Sergeant” will be part of the response as stated in (2) above.

(5) When addressing a soldier of lower grade, the soldier will be addressed by their rank such as Specialist Smith, PFC Jones or PVT Williams. Be respectful, polite, and to the point. (All soldiers deserve to be treated with respect and dignity.)

PERSONAL APPEARANCE:

a. Haircuts. AR 670-1 sets the standards of appearance for hair and prohibits “extreme” or “fad” hairstyles. While the regulation recognizes that styles and textures of hair differ, the breadth of the regulation allows the Commander to determine what is or is not a extreme or fad hairstyle, after taking into account ethnic differences.

b. Male Soldiers. The hair on top of the head will be neatly groomed. The length and/or bulk of the hair will not be excessive nor present a ragged, unkempt, or extreme appearance, and will not interfere with the normal wear of standard or adopted military headgear or protective mask. Hair will present a tapered appearance, and when combed will not fall over the ears or eyebrows or touch the collar, except for the closely cut hair at the back of the neck.

c. Female Soldiers. The bulk of the hair will not interfere with the wear of Army headgear or protective mask. Hair will be neatly groomed and will not present an extreme, ragged, or unkempt appearance. Hair will not extend below the bottom edge of the collar (PT uniform included). Hair holding devices (barrettes, pins, clips) must be unadorned, transparent, or similar to the hair color and be inconspicuously placed.

d. Shaving and shaving profiles. The face will be clean-shaven, except that mustaches are permitted. If a mustache is worn, it will be kept neatly trimmed, tapered, and tidy and will not present a chopped off appearance. No portion of the mustache will cover the lip line or extend horizontally beyond or below the corner points of the mouth where the upper lip and lower lips join. Handlebar mustaches, goatees, unshaven hair under the lower lip, and beards are not authorized. Length will not exceed ¼ inch and have no styling applied to it.

e. Sideburns. Sideburns will be neatly trimmed. The base will not be flared and will be a clean-shaven, horizontal line. Sideburns will not extend downward beyond the part of the exterior ear opening.

f. Makeup and nail polish. Female personnel are authorized to wear makeup and nail polish. It must be conservative and compliment the uniform. Extreme shades of lipstick and nail polish will not be worn.

PHYSICAL CONDITIONING STANDARDS

GENERAL:The primary goal of Physical Training Programs will be to ensure that unit personnel can meet and maintain the Army standard. Remedial training will only be directed to enable soldiers to reach the Army standards of physical fitness as established in FM 21-20. Readiness is a “no excuse” business. Physical excellence is an important part of the overall maintenance posture for our unit. Thus, a rigorous, challenging, and sustainable physical readiness program will ensure we can field the very best soldier – one who can carry on the tradition of a great unit in peacetime or war.

PHYSICAL FITNESS/HEALTH: Guidelines for enhancing a unit’s physical fitness program are as follows:

a. The entry level for attainment/sustainment of physical excellence should be done in a deliberate manner.

(1) Exercise should be directed to increase upper body and abdominal strength, as well as cardio respiratory endurance.

(2) Exercises must be executed at the prescribed cadence IAW FM 21-20 to obtain maximum benefits.

b. Leaders will inspect/participate in the physical fitness program.

c. To improve in any parameter of fitness, stress must be applied. Exercising at a level which can be achieved without stress results in no further improvement. The body becomes capable of performing at the maximum amount of stress to which it is subjected.

(1) A minimum of 30 minutes of sustained stress is required to improve cardiovascular efficiency; for example running, swimming, bicycling without rest for 30 minutes at 2/3 max pulse rate.

(2) Alternate exercise programs will be developed for individuals who have physical profiles and cannot participate in running programs. Alternate exercises such as swimming, bicycling, and walking courses are examples.

d. No one is excused from PT.

HEALTH

a. The most serious problem encountered as a result of an exercise program is the possibility of heart attack. Therefore, if an individual develops chest pain or any other abnormal signs (for example, unusual sweating, breathlessness, dizziness, or faintness), the individual should stop exercising and medical attention should be sought. All units will have the task, conditions, and standards for the current physical fitness session. Straggler control personnel will be designated for safety and health reasons.

b. Heat exhaustion or heat stroke can result from exercise. Exercise on hot days should take place either early in the morning or progress should be cancelled or curtailed on very hot, humid days in order to avoid heat injury. The guidelines contained in TB Med 175 will be followed.

c. The most common problems encountered in running will be foot, ankle, knee, and leg injuries. Service members will wear appropriate footwear when participating in the Physical Fitness Program. Footwear is available commercially in a wide range of layered, flexible soles with adequate arch and heel support. Nylon uppers are usually the most comfortable.

d. The type of running surface used may help determine the injury rate among soldiers. Soft surfaces are best for injury prevention. Running should be conducted on grassy areas, parade fields, dirt paths, or park trails whenever possible. Variety is part of all physical fitness programs.

e. A minimum of 5 minutes stretching exercises before and after exercise will also help to prevent injuries. Warm up exercises are an especially important part of any injury prevention program.

f. Soldiers who have problems with their knees may wish to add leg exercises that specifically strengthen the thigh muscles. Strengthening these muscles will help prevent knee injuries. Examples of these exercises are leg lifts, knee bends with weights, and many of the grass drill exercises.

IMPORTANT PHONE NUMBERS

46TH EN STAFF DUTY	531-6108
83RD CM STAFF DUTY	531-0913
115TH FH STAFF DUTY	531-6224
142ND CSB STAFF DUTY	531-9893
BDE STAFF DUTY	531-7505
BDE CHAPLAIN OFFICE	531-9184
BDE RE-UP OFFICE	531-9793
BDE EO OFFICE	531-0785
CALL FOR FREE RIDE	531-COPS

CHAPTER 2

ROOM AND UNIFORM

STANDARDS FOR SOLDIERS ROOMS



NEAT AND ORGANIZED DESK UNITS

STANDARDS FOR SOLDIERS ROOMS



- **ROOM NEAT AND ORDERLY WITH BED MADE**
- **TRASH TAKEN OUT PRIOR TO FIRST WORK CALL**
- **NO GANG OR HATE GROUP RELATED INSIGNIA, POSTERS, OR PAINTINGS**

STANDARDS FOR SOLDIERS ROOMS



**CLEANED DAILY AND KEPT
ORGANIZED**

PROPER WEAR OF UNIFORMS

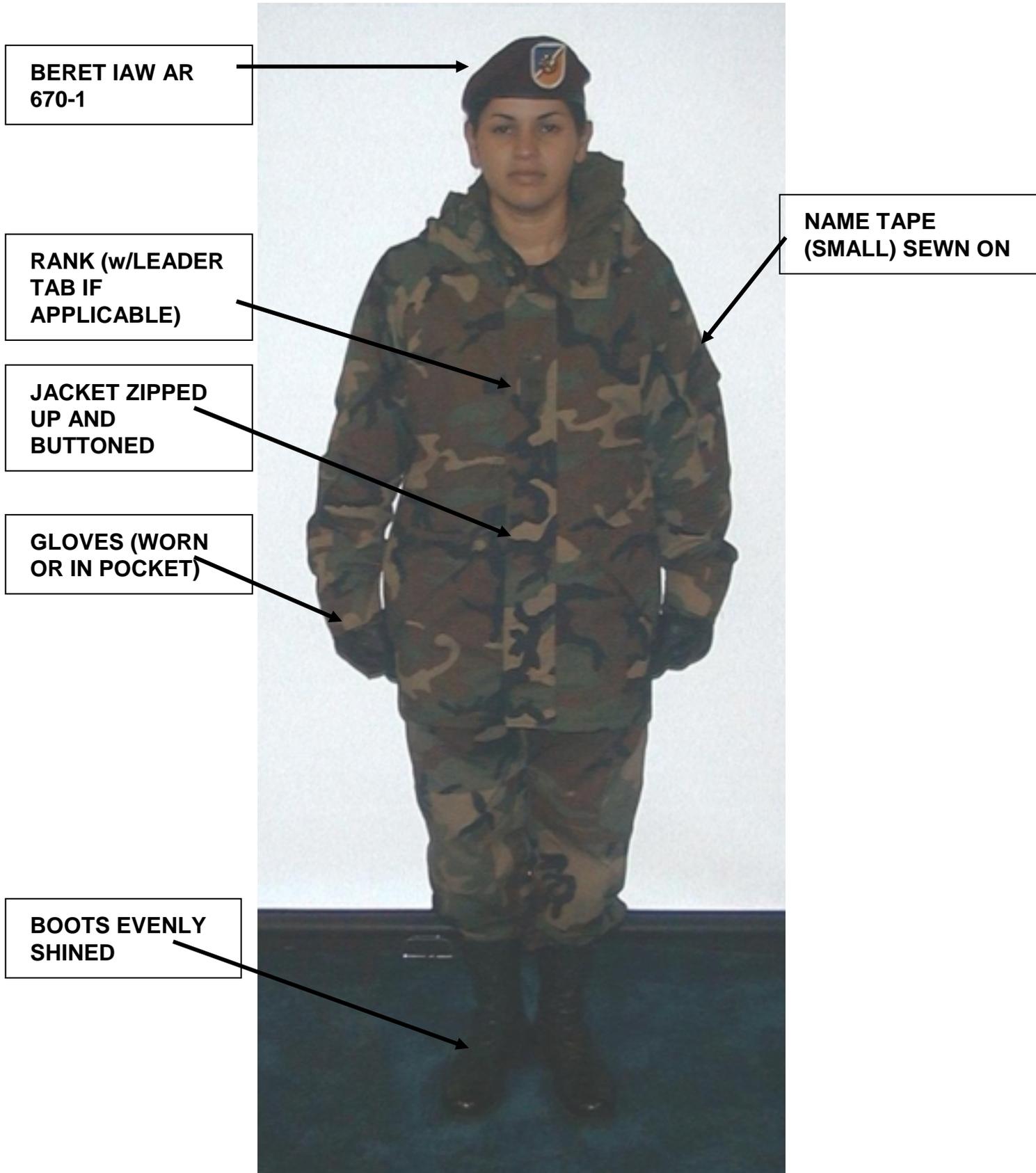
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GARRISON SUMMMER



GARRISON WINTER



PHYSICAL FITNESS UNIFORM LEVELS

- LEVEL 1** **Shorts, T-shirt, reflective belt, white socks, running shoes**
- LEVEL 2** **Army PT jacket, shorts, T-shirt, reflective belt, white socks, running shoes**
- LEVEL 3** **Army PT jacket, T-shirt, reflective belt, knit cap, gloves, white socks, running shoes**
- LEVEL 4** **Army PT jacket, sweat pants, shorts, T-shirt, reflective belt, white socks, running shoes**
- LEVEL 5** **Army PT jacket, sweat pants, shorts, T-shirt, reflective belt, knit cap, gloves, white socks, running shoes**

LEVEL 1 PT UNIFORM



ARMY PT SHIRT

REFLECTIVE BELT
(UNIT LABELED IN
BLOCK LETTERS ON
BACK)

ARMY PT SHORTS

WHITE, CALF
LENGTH
SOCKS

RUNNING
SHOES

ALTERNATE LEVEL 1 PT UNIFORM

ADDITION IS LONG
SLEEVE SHIRT INSTEAD
OF T-SHIRT

LONG SLEEVE ARMY PT
SHIRT

REFLECTIVE BELT (UNIT
LABELED IN BLOCK LETTERS
ON BACK)

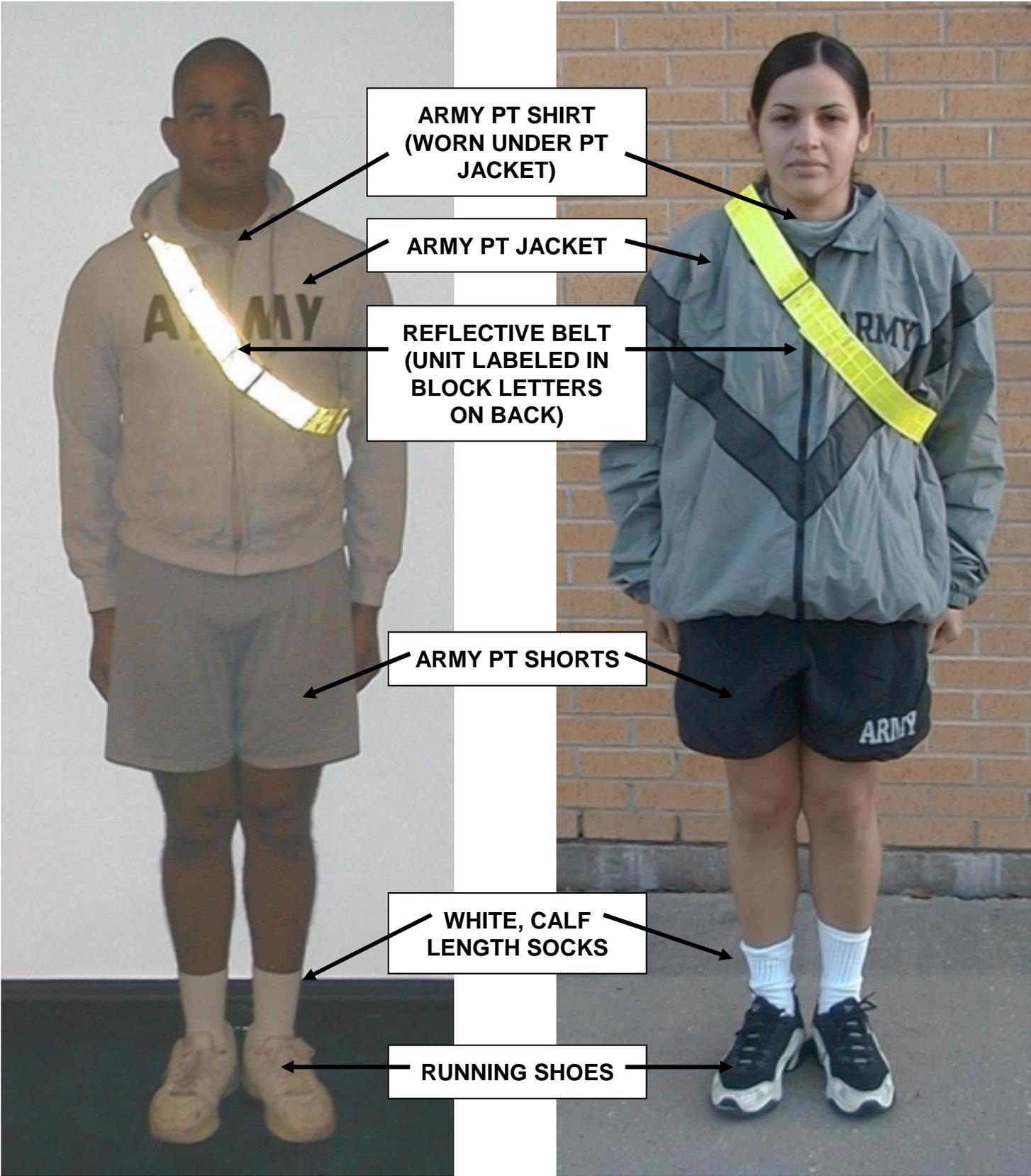
ARMY PT
SHORTS

WHITE, CALF LENGTH
SOCKS

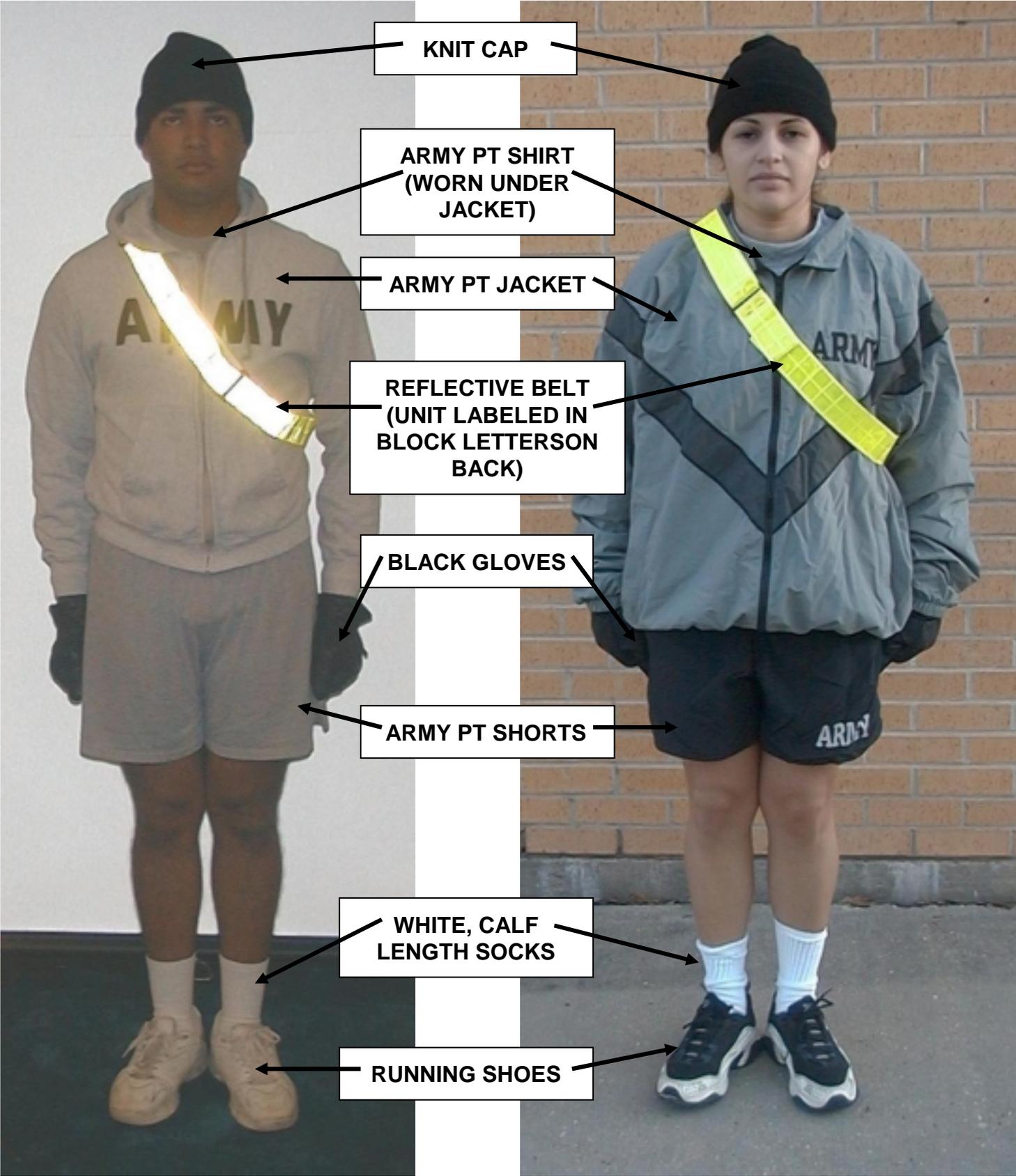
RUNNING SHOES



LEVEL 2 PT UNIFORM



LEVEL 3 PT UNIFORM



ALTERNATE LEVEL 3 PT UNIFORM

ADDITION IS LONG
SLEEVE SHIRT INSTEAD
OF PT JACKET

KNIT CAP

LONG SLEEVE
ARMY PT SHIRT

REFLECTIVE BELT (UNIT
LABELED IN BLOCK
LETTERS ON BACK)

BLACK GLOVES

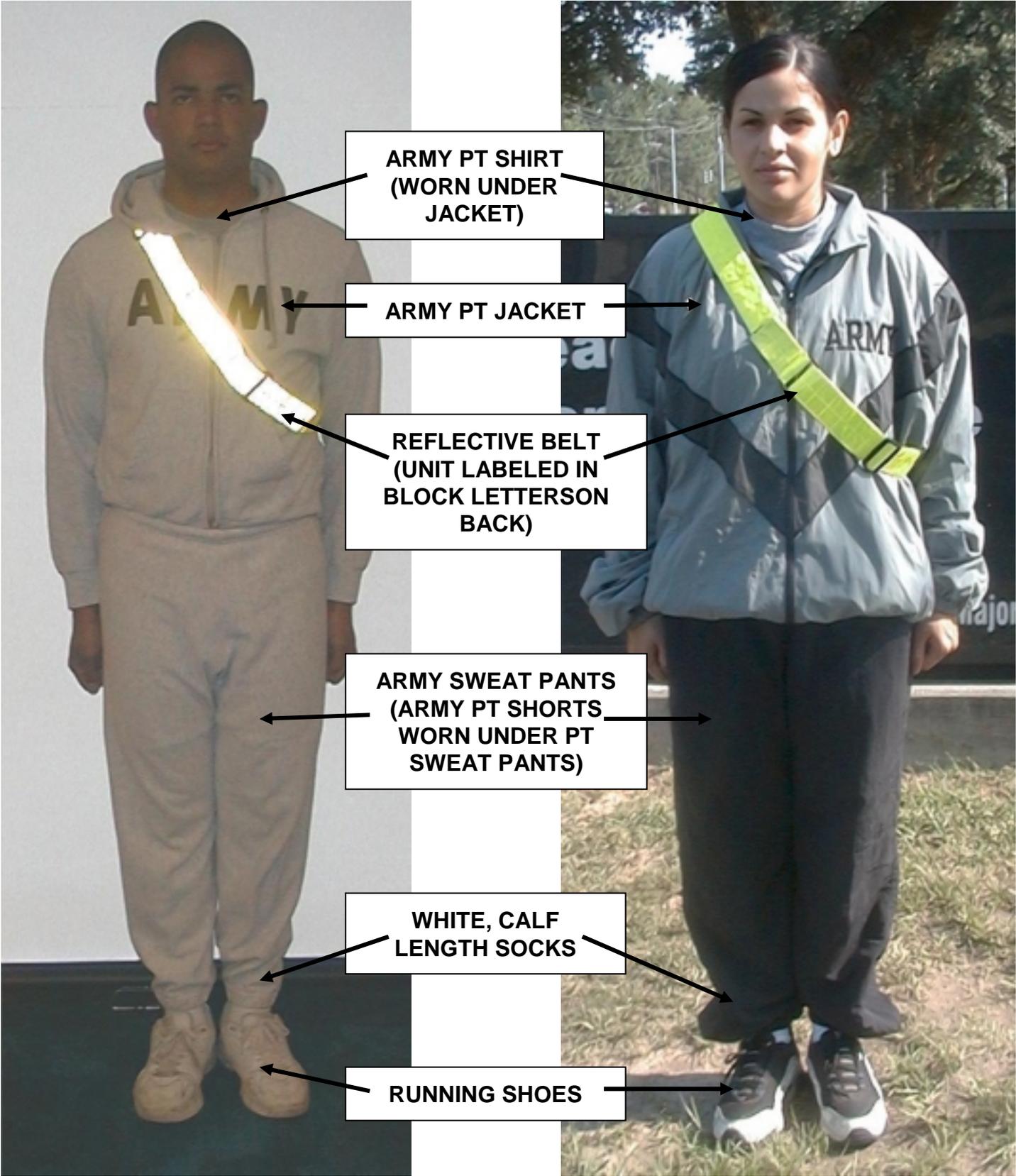
ARMY PT SHORTS

WHITE, CALF LENGTH
SOCKS

RUNNING SHOES



LEVEL 4 PT UNIFORM



ALTERNATE LEVEL 4 PT UNIFORM

ADDITION IS LONG
SLEEVE SHIRT INSTEAD
OF PT JACKET

LONG SLEEVE ARMY PT
SHIRT

REFLECTIVE BELT (UNIT
LABELED IN BLOCK
LETTERS ON BACK)

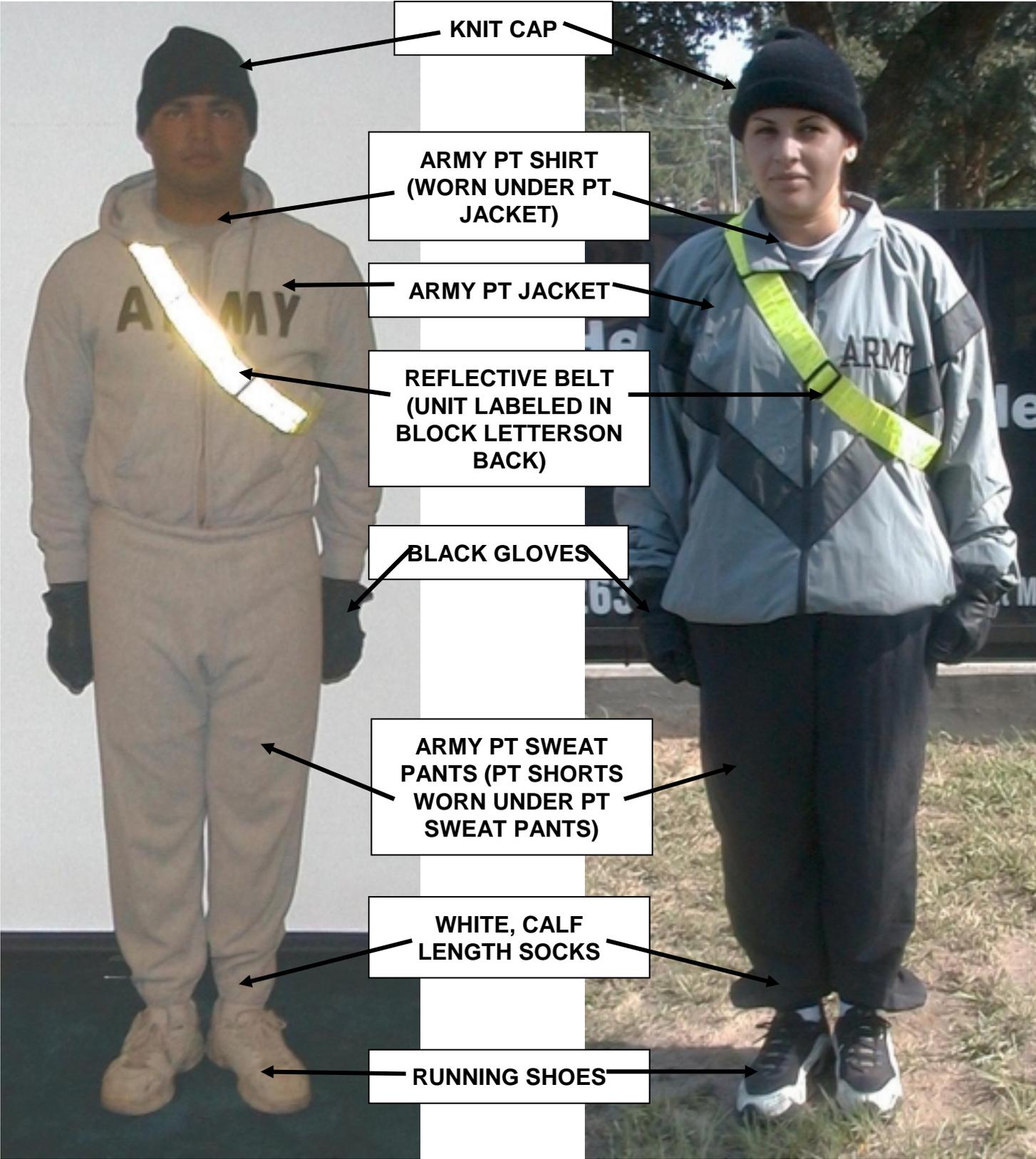
ARMY PT SWEAT PANTS
(ARMY PT SHORTS WORN
UNDER PT SWEAT
PANTS)

WHITE, CALF
LENGTH SOCKS

RUNNING SHOES



LEVEL 5 PT UNIFORM



MECHANIC MOTORPOOL UNIFORM



BERET OR PATROL
CAP (WORN IAW AR
670-1 AND UNIT SOP)

RANK

U.S. ARMY

UNIT PATCH

NAME TAPE

COVERALLS WILL BE
FREE OF HOLES,
WASHED FREE OF OIL
AND GREASE, AND WILL
BE WORN ONLY IN
MOTORPOOL, NOT TO
UNIT OR ANY POST
FACILITY

FIELD SUMMMER UNIFORM

RANK (OFFICER AND NCO SEWN ON)

NAME ON CAMOUFLAGE BAND

CHIN STRAP TAPED

FLASHLIGHT (OPTIONAL)

AMMO POUCHES (OPTIONAL WITH LCV, BUT MUST BE UNIFORM WITHIN UNIT)



CAMOUFLAGE BAND WILL BE TIED DOWN ON BOTH SIDES

FIRST AID POUCH w/DRESSING AND CRAVAT (TAPED ON)

EAR PLUG CASE

3 MAGAZINES PER AMMO POUCH

BAYONET (IF ISSUED WILL BE DUMMY CORDED)

PROTECTIVE MASK (MAY BE WORN UNDER LEFT ARM, BUT UNIT MUST BE UNIFORM)

PROTECTIVE MASK CARRIER WILL CONTAIN:

PROTECTIVE MASK w/ HOOD, WATER PROOF BAG, TM, M-8 PAPER, AND ANTI FOGGING KIT

FIELD SUMMMER UNIFORM



CAT EYES ON
HELMET

SERVICABLE NBC
CANTEEN CAPS

CANTEENS
w/COVERS
AND CANTEEN
CUP

3 EA M291
PACKS IN
PLASTIC CASE

ALTERNATE FIELD SUMMER UNIFORM

RANK (OFFICER
AND NCO SEWN ON)

NAME ON
CAMOUFLAGE BAND

CAMOUFLAGE
BAND WILL BE TIED
DOWN ON BOTH
SIDES

9mm PISTOL IN
HOLSTER

9mm PISTOL
MAGAZINE



WINTER FIELD UNIFORM

RANK (OFFICER AND NCO SEWN ON)

NAME ON CAMOFLAUGE BAND

CHIN STRAP TAPED UP

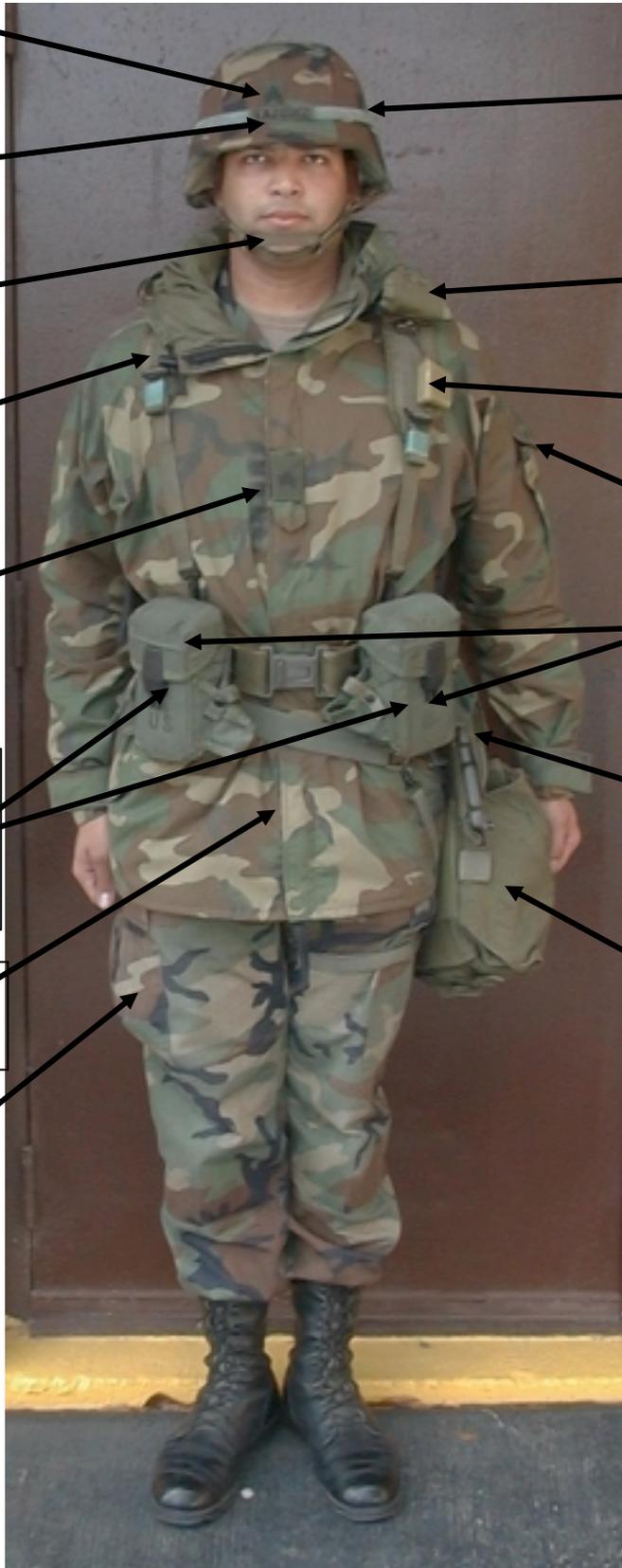
FLASH LIGHT (OPTIONAL)

RANK ON JACKET (w/LEADERSHIP TAB IF REQUIRED)

AMMO POUCHES (OPTIONAL ON LCV, BUT UNIT MUST BE UNIFORM)

JACKET, ZIPPED AND BUTTONED

GLOVES (WORN OR IN CARGO POCKET)



CAMOFLAUGE BAND WILL BE TIED DOWN ON BOTH SIDES

FIRST AID POUCH (w/ DRESSING AND CRAVAT TAPED ON)

EAR PLUG CASE

SMALL, SEWN ON NAME TAPE

3 MAGAZINES PER AMMO POUCH

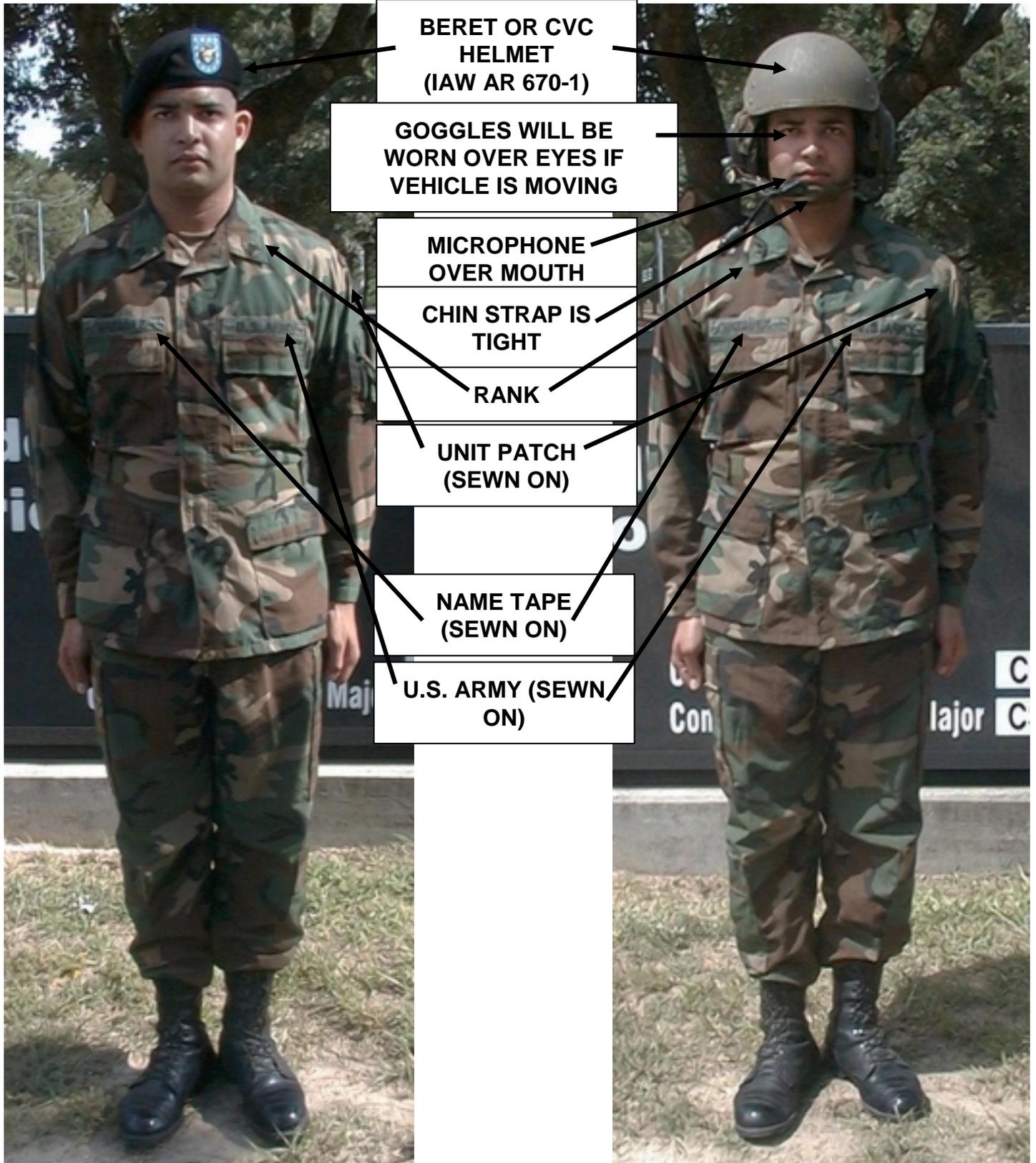
BAYONET (IF ISSUED, WILL BE DUMMY CORDED)

PROTECTIVE MASK (MAY BE WORN UNDER LEFT ARM, BUT UNIT MUST BE UNIFORM)

PROTECTIVE MASK CARRIER WILL CONTAIN:

PROTECTIVE MASK w/ HOOD, WATER PROOF BAG, TM, M-8 PAPER, AND ANTI FOGGING KIT

VEHICLE CREW UNIFORM



MOPP LEVEL 4



**RANK AND
NAME ON TAPE**

**HOOD
SECURELY
FASTENED**

**M9 TAPE (REVERSE
POSITIONS FOR
LEFT HANDED
FIRERS)**

**MASK CARRIER
(CLOSED)**

MOPP LEVEL 4

RANK AND NAME
ON KEVLAR

RANK AND NAME
ON TAPE

M9 TAPE (REVERSE
POSITIONS FOR
LEFT HANDED
FIRERS)

HOOD SECURELY
FASTENED

MASK CARRIER
(CLOSED)



CHAPTER 3

EQUIPMENT

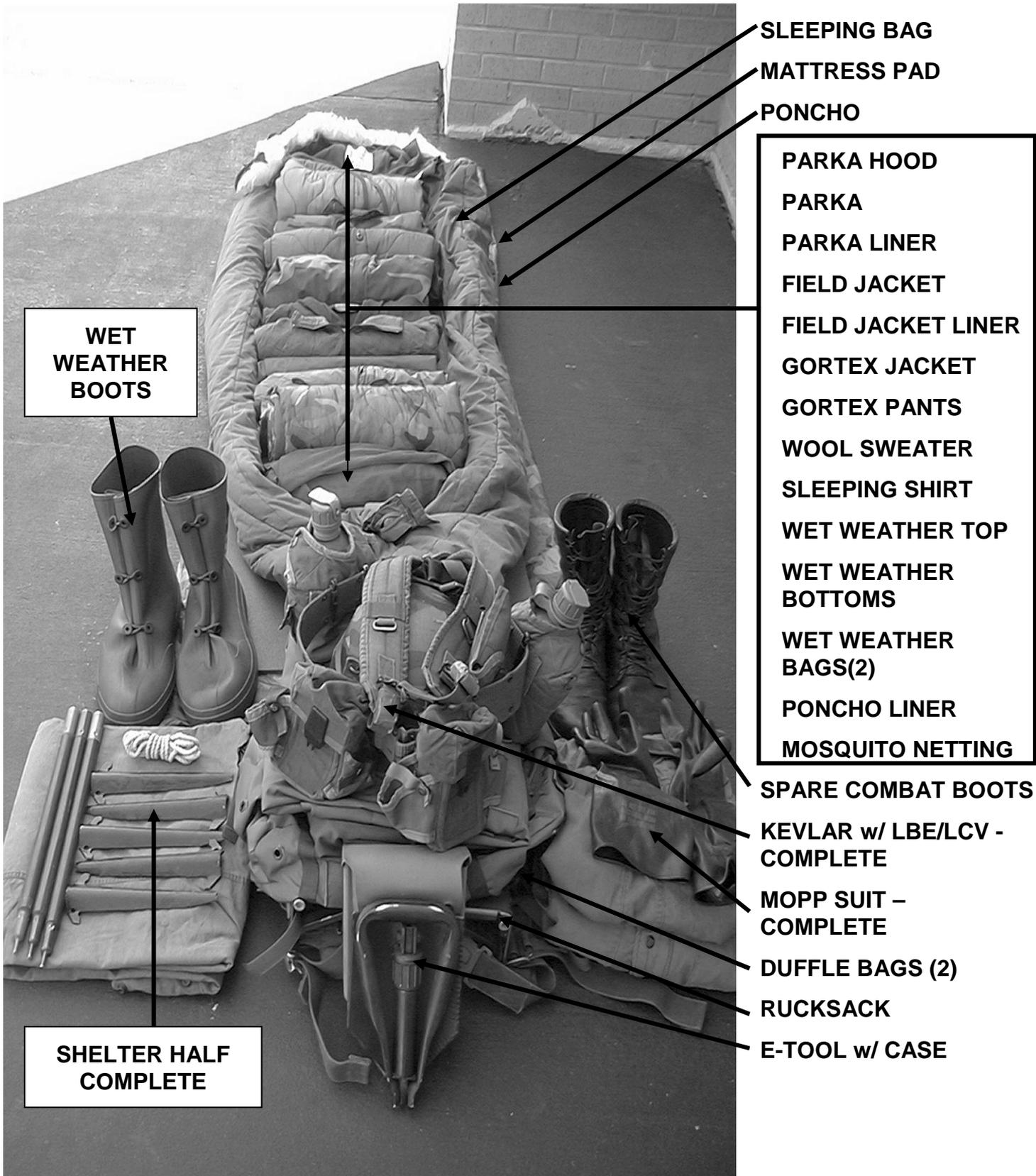
CTA-50 LAYOUT

(ALL CTA - 50 WILL BE CLEAN AND SERVICABLE)



MOPP GLOVES MOPP BOTTOM MOPP TOP	WET WEATHER BOOTS	WET WEATHER BOTTOMS WET WEATHER TOP	SLEEPING BAG FIELD JACKET	MATTRESS PAD PONCHO LINER
PARKA HOOD PARKA LINER PARKA	MOSQUITO NETTING	RUCKSACK	FIELD JACKET LINER	DUFFLE BAGS(2)
GORTEX PANTS GORTEX TOP	2 QT CANTEEN W/COVER E-TOOL W/ COVER	LBE/LCV – COMPLETE KEVLAR - COMPLETE	WOOL SWEATER SLEEPING SHIRT	WET WEATHER BAGS (2)
POLYPRO PANTS POLYPRO TOP	A-BDU BOTTOMS A-BDU TOP	PONCHO	WOOL SCARF	SHELTER HALF - COMPLETE

CTA-50 LAYOUT



**WET
WEATHER
BOOTS**

**SHELTER HALF
COMPLETE**

SLEEPING BAG

MATTRESS PAD

PONCHO

PARKA HOOD

PARKA

PARKA LINER

FIELD JACKET

FIELD JACKET LINER

GORTEX JACKET

GORTEX PANTS

WOOL SWEATER

SLEEPING SHIRT

WET WEATHER TOP

**WET WEATHER
BOTTOMS**

**WET WEATHER
BAGS(2)**

PONCHO LINER

MOSQUITO NETTING

SPARE COMBAT BOOTS

**KEVLAR w/ LBE/LCV -
COMPLETE**

**MOPP SUIT -
COMPLETE**

DUFFLE BAGS (2)

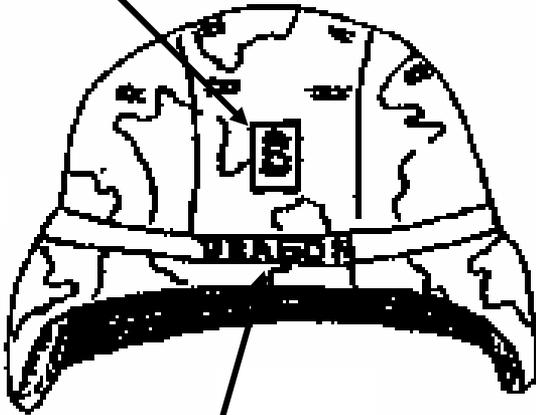
RUCKSACK

E-TOOL w/ CASE

KEVLAR CONFIGURATION

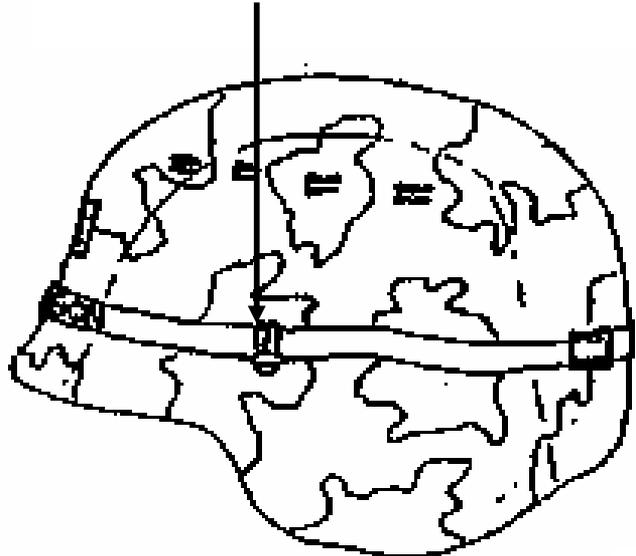
Rank insignia will be centered on and 1 inch above the bottom of the camouflage band when properly seated.

Pin on rank for E-3 and below, embroidered rank for E-4 and above.



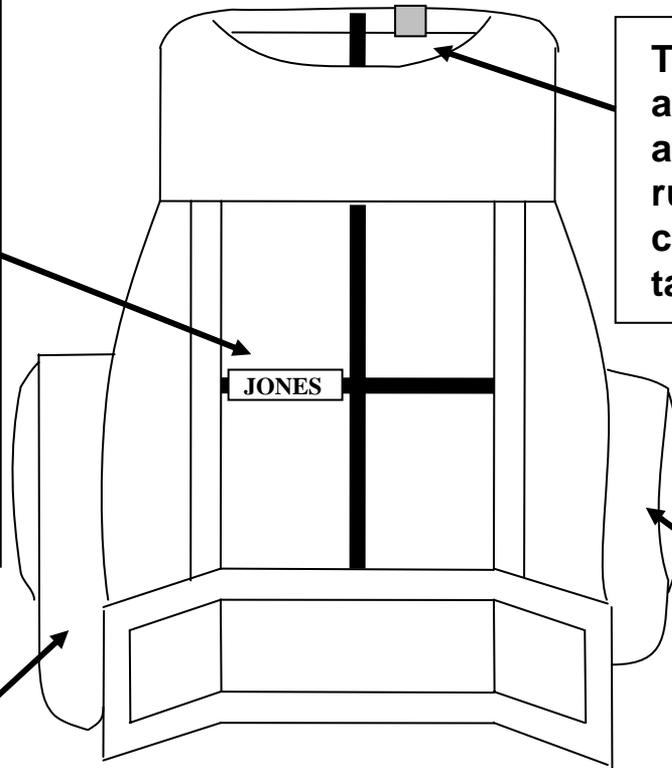
The soldier's last name will be printed in black on the camouflage band and centered on the kevlar.

The camouflage band will be secured to both sides of the helmet with a girth hitch of gutted 550 cord around the camouflage band, and secured inside the helmet with a square knot and 2 half hitches.



RUCKSACK MARKINGS

Last name marked with black permanent marker in block letters on luminous tape measuring 4" long and the width of the frame cross bar secured with 100 mph tape



Tape colored according to company attached to top of rucksack frame, left of center bar (as worn); tape width is 1/2 inch

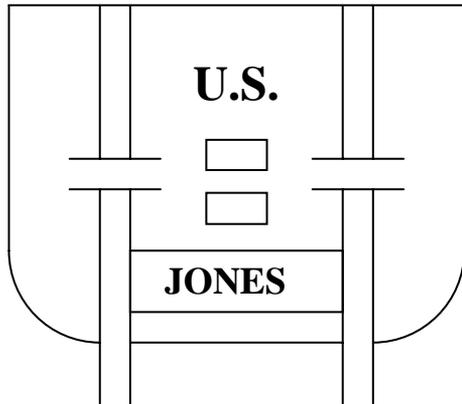
2 Qt canteen will be worn on left side of rucksack (as worn)

Entrenching tool will be secured on right side of rucksack (as worn)

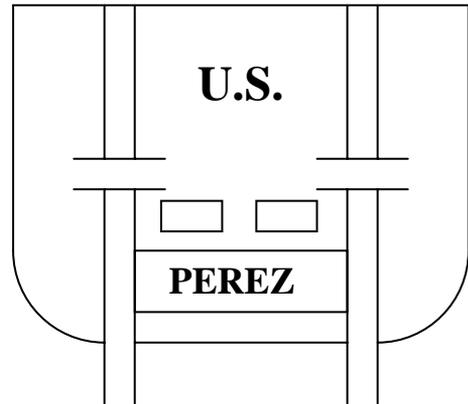
Engineer tape with Name, Rank, Last four, and Unit will be wrapped around rucksack (underneath all straps and over the pockets, canteen, and entrenching tool) when the soldier deploys.

RUCKSACK MARKINGS

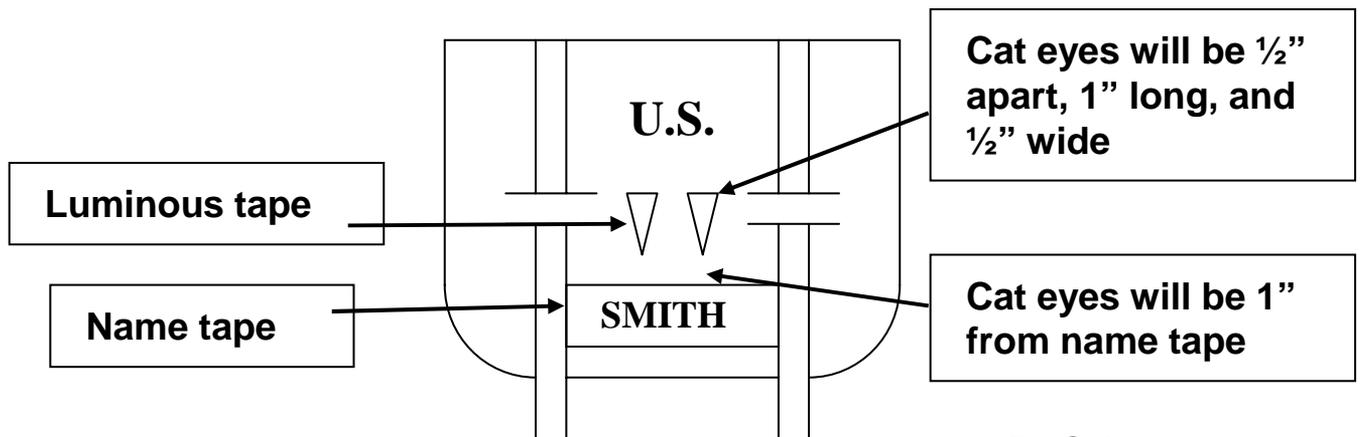
HHC



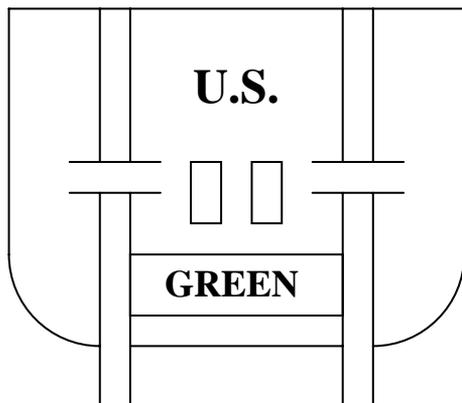
A CO



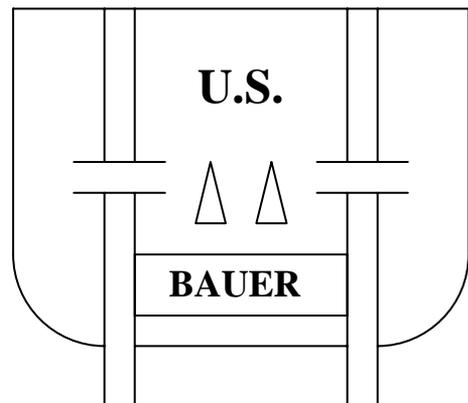
B CO



C CO



D CO



DUFFLE BAG MARKINGS



Shoe tag (color according to bag marking SOP)

Positions of unit colored tape according to bag marking SOP

3 x 5 card (inside of pocket)

NAME, RANK

SSN

UNIT

Example of 3 x 5 card and shoe tag

BOTTOM OF DUFFLE BAG WILL BE PAINTED IN UNIT COLOR AND STENCILED WITH FIRST LETTER OF LAST INITIAL AND LAST 4 OF SSN, FOLLOWED BY UNIT.

A1234

HHC 46 EN

WARRIOR BRIGADE MARKING SYSTEM

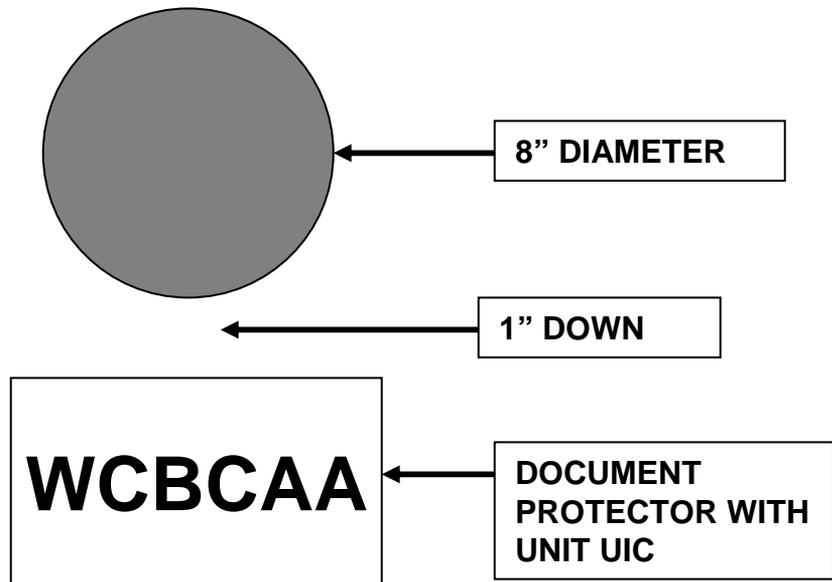
COMPANY TAPE COLORS

UNIT	TAPE COLOR	WHITE	RED	BLUE	GREEN	YELLOW	GREY
BDE HQ / USAG	WHITE	HHC					
46 TH EN	GREEN	HHC	A	B	C	814 TH	705 TH
115 TH FH	YELLOW	HHC	MED CO	565 TH	485 TH		
83 RD CH	BLUE	HHD	7 TH	51 ST	59 TH	101 ST	
142 ND TRANS	PURPLE	HHD	546 TH	229 TH	603 RD	585 TH	
SPARE	BLACK	HHC	A	B	C	D	
SPARE	RED	HHC	A	B	C	D	

EQUIPMENT MARKERS

CONTAINERS: UNITS WILL USE A 10" DIAMETER CIRCLE IN THEIR UNIT COLOR AFFIXED BY 100 MPH TAPE TO DESIGNATE THEIR CONTAINERS

EQUIPMENT: UNITS WILL USE AN 8" DIAMETER CIRCLE IN THEIR UNIT COLOR TO DESIGNATE THEIR EQUIPMENT. ONE INCH BELOW THE CIRCLE WILL BE A DOCUMENT PROTECTOR WITH THEIR UNIT UIC CODE IN LARGE BOLD LETTERS.



STANDARD PACKING LIST FOR WARRIOR BRIGADE

This packing list is the standard packing list for Fort Polk and JRTC rucksacks, A bags, and B bags. They will remain packed in this configuration at all times. The purpose of these packing lists are for accountability, standardization, and to serve as a base for mission packing.

Changes to this packing list will be based on METT-T and will come from the Brigade S-3 in warning/operations orders.

Equipment worn:

LCE/LCV(as per Post Uniform SOP)

(1) Individuals will carry waterproofed witness and casualty feeder reports (DA 1155/1156), and DD 1380 (Medical Evac Card) in their first aid pouch.

(2) Canteen cup is carried on the left hip with 18” engineer tape strip under the canteen cup. A speed loader will be carried under the right canteen (if available).

Cammo (face/neck/hands) as directed by METT-T

Kevlar w/cover/cammo band and rank

Body armor if required

Protective mask as directed by METT-T

BDUs, Shirt, Bottom w/ black belt and black buckle, brown T-shirt, green/black socks, black combat boots or ICWs.

I.D. tags (2 ea) w/ Army value tag

Pen or pencil and note taking material

STANDARD PACKING LIST FOR WARRIOR BRIGADE

A-Bag Packing List

- **Bag, duffel w/lock**
- **Bag, barracks**
- **Bag, waterproof**
- **Civilian clothes (as directed)**
- **2 ea BDU shirt**
- **2 ea BDU trousers**
- **5 ea Drawers, cotton brief (optional)**
- **Field jacket liner**
- **2 ea 5 gallon garbage bags (optional)**
- **Gloves, gortex**
- **Pin on rank, 1 set (pinned on duffel bag flap)**
- **Shower shoes (if not in rucksack)**
- **2 ea Socks, cushion sole**
- **2 ea White socks**
- **Suspenders for trousers (if not in rucksack)**
- **1 ea Brown towel**
- **2 ea Brown T-shirt**
- **1 set Polypro**
- **1 set Glove inserts**
- **1 Pair of black boots**
- **1 Patrol cap**
- **Athletic shoes and complete PT uniform**

STANDARD PACKING LIST FOR WARRIOR BRIGADE

B-Bag Packing List

- **Bag, duffel w/lock**
- **Boots, ICWB**
- **Wool blanket**
- **Bear suit**
- **Wool scarf**
- **2 sets of polypro**
- **2nd Sleeping bag (if issued)**
- **1 Patrol cap**
- **NBC Bag**
- **ICE Pack**
- **NBC Gloves w/ inserts**
- **Boots, chemical**
- **Balaclava hood, green**
- **Nomax CVC Coveralls or A-BDUs (if issued)**
- **Nomax CVC Gloves (if issued)**
- **Nomax CVC Jacket (if issued)**
- **Crew body armor (if issued)**
- **Boots, black leather**
- **Field jacket**

CHAPTER 4

TRAINING

RISK ASSESSMENT MATRIX

(PRIOR TO ANY TRAINING EVENT, ALL LEADERS WILL CONDUCT A RISK ASSESSMENT)

NATURE OF OPERATION				SOLDIER ALERTNESS				
OPERATION	OPERATIONAL AREA			LENGTH OF REST				
LENGTH	LOCAL AREA	ROAD OR TACTICAL	DEGREE OF HAZARD	OPERATING ENVIRONMENT	OPTIMUM 8 HOURS	ADEQUATE 6 HOURS	MINIMAL <4 HOURS	
72 HOURS	3	4	5	TACTICAL	3	4	5	
48 HOURS	2	3	4	GARRISON	1	2	3	
24 HOURS	1	2	3					
FIRST LINE SUPERVISOR				EQUIPMENT STATUS				
COMMAND / CONTROL	NATURE OF MISSION			EQUIPMENT AGE	MAINTENANCE STATUS			
	NON TACTICAL	DAY TACTICAL	NIGHT TACTICAL		HIGHLY MAINTAINED C-1	C-2	C-3	NMC C-4
AD HOC	3	4	5	OLD	3	4	5	5
ATTACHED	2	3	4	AVERAGE	2	3	4	5
ORGANIC	1	2	3	NEW	1	2	3	5
LEADER'S REST TIME FOR PREPARATION				WEATHER & ENVIRONMENTAL CONDITIONS				
LEADER'S REST	TIME FOR MISSION PREPARATION			TEMP	VISIBILITY / MOISTURE			
	IN DEPTH	ADEQUATE	MINIMAL		CLEAR / DAY	HAZY / DRIZZLE	RAIN / FOG / NIGHT	
<4 HOURS	3	4	5	VERY COLD	3	4	5	
6 HOURS	2	3	4	COLD	2	3	4	
8 HOURS	1	2	3	MODERATE	1	2	3	
SOLDIERS' EXPERIENCE				RISK ASSESSMENT				
TASK	QUALIFIED / EXPERIENCED	LIMITED EXPERIENCE	UNQUALIFIED / INEXPERIENCED	1 LOW 11	12 CAUTION 23	24 HIGH 30		
COMPLEX	3	4	5	HAZARDOUS / SENSITIVE CARGO RISK ASSESSMENT				
ROUTINE	2	3	4					
SIMPLE	1	2	3					
THE RISK ASSESSMENT IS:				1 LOW 9	11 CAUTION 19	20 HIGH 30		
MY RISK REDUCTION ACTIONS ARE:								

WARRIOR BRIGADE LEADER'S SAFETY BRIEF

- **Vehicle speed vs. conditions**
- **Defensive driving**
- **Seat belts**
- **Child restraints**
- **NO drinking and driving**
- **Swimming**
- **Condoms / HIV**
- **Assault**
- **Bad checks**
- **Off limits areas**
- **Blotter report**
- **Adultery**
- **House breaking**
- **EO**
- **Under age drinking**
- **False ID card**
- **Public drinking**
- **Control your environment**
- **Line of duty**
- **POV inspection**
- **Ammo, dunnage**
- **Boating "Life vest"**
- **Protect equipment**
- **Weapons & hunting**
- **Power mowers & equipment**
- **Grills**
- **Fireworks**
- **Drugs**
- **New soldiers**
- **Buddy system**
- **Designated driver**
- **Sleep deprivation**
- **Spouse / child abuse**
- **Theft – PX, etc.**
- **Alcohol consumption**
- **Budget worksheet**
- **Suicide**
- **T-shirts**
- **No means No**
- **Barracks visitations**
- **Earrings**
- **CALL YOUR LEADERS**

TASK, CONDITIONS, STANDARDS

Task: Develop Leaders on Lane training

Conditions: Given a leader class on TC 25-10, a lane training site, and brigade organizational leaders

Standards:

- **Leaders can explain the lane training model**
- **Leaders understand the components of an M1A1 lane training site**
- **Leaders understand how to plan, prepare, and execute lane training and conduct AARs**
- **Leaders can tailor lane training to their units**

EIGHT STEP TRAINING MODEL

- 1-- Plan the training**
- 2-- Train and certify leaders**
- 3-- Recon the site**
- 4-- Issue the plan**
- 5-- Rehearse and pre-execution checks**
- 6-- Execute**
- 7-- Conduct AAR**
- 8-- Retrain the standard**

Bottom line: Know the steps—once you know the steps—use them in short-range planning during company training meetings—every step takes time!!!

LANE TRAINING PRINCIPLES

- **Plan long-range to resource training**
- **Select battle-focused tasks**
- **Design progressive and structured training**
- **Make training realistic**
- **Apply the crawl-walk-run training process**
- **Employ the over-training technique**
- **Use OCs and OPFOR AND MILES**
- **Train leaders first**
- **Use a training and proficiency verification process**

PRINCIPLES (CONTINUED)

- **Validate training, plans, and materials**
- **Employ a multifunctional and multi-echelon training strategy**
- **Rehearse training prior to execution**
- **Train to Army standards**
- **Provide feedback on training proficiency using an AAR**
- **Institutionalize lessons learned--SOPS**

LANE TRAINING CHARACTERISTICS

Lane training has:

- **Small unit focus**
- **A disciplined scenario**
- **Battle focus on fewer tasks**
- **Validated tasks**
- **Controlled events**
- **Trained OCs**
- **Trained OPFOR**
- **External support**
- **An LTX**
- **Pre-LTX leader training**
- **Pre-LTX unit training**
- **Pre-LTX rehearsals**
- **Pre-LTX validation**
- **Leader and unit rehearsals**
- **A lane**
- **Training multipliers—MILES,
VIDEO**

LANE TRAINING CHARACTERISTICS

Lane training has:

- **Task performance evaluation**
- **AARs**
- **Retraining opportunity**
- **Post-LTX validation**

Bottom line: Makes sense—how often do we do? Remember to apply appetite suppressants for how much your outfit can do at one time.

FIVE PHASES ON AN LTX

Assembly

Rehearsal

Lanes Execution

AAR

Retraining

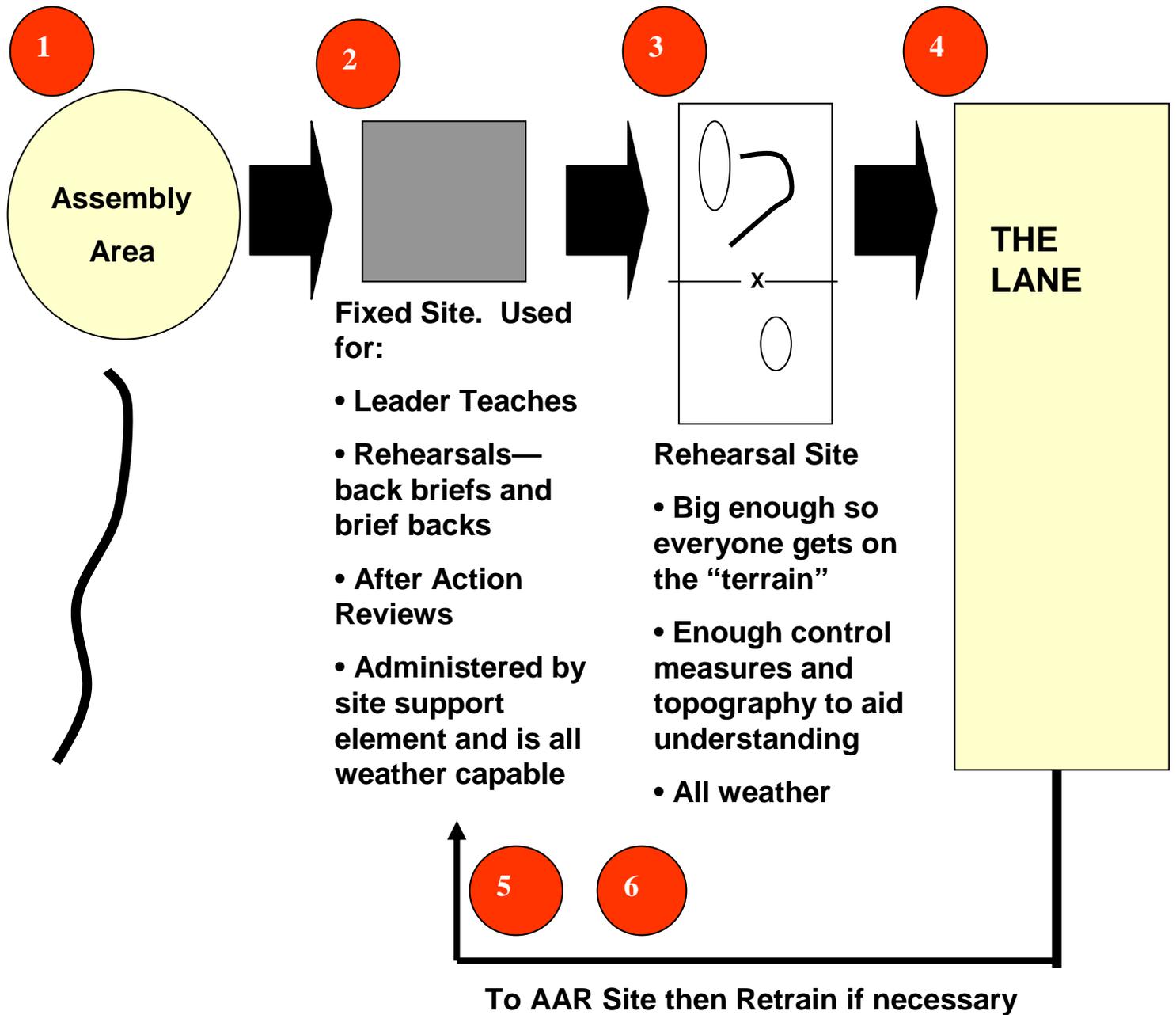
Bottom line: These phases are in the doctrine—the eight step model expands each—if you know the model, you know the phases.

AFTER ACTION REVIEW

Definition: a review of training that allows soldiers, leaders, and units to discover for themselves what happened during training and why. It is also used to solicit ideas on how to perform better. AARs are professional discussions. What happened. Why it happened. How to do it better (Fix it).

Bottom line: A good AAR is OC talk 50 percent—unit 50 percent. An outstanding AAR is 40-60. Remember that AARs are not critiques—they are dialog discussions and one of the most important things we do.

LTX SITE LAYOUT



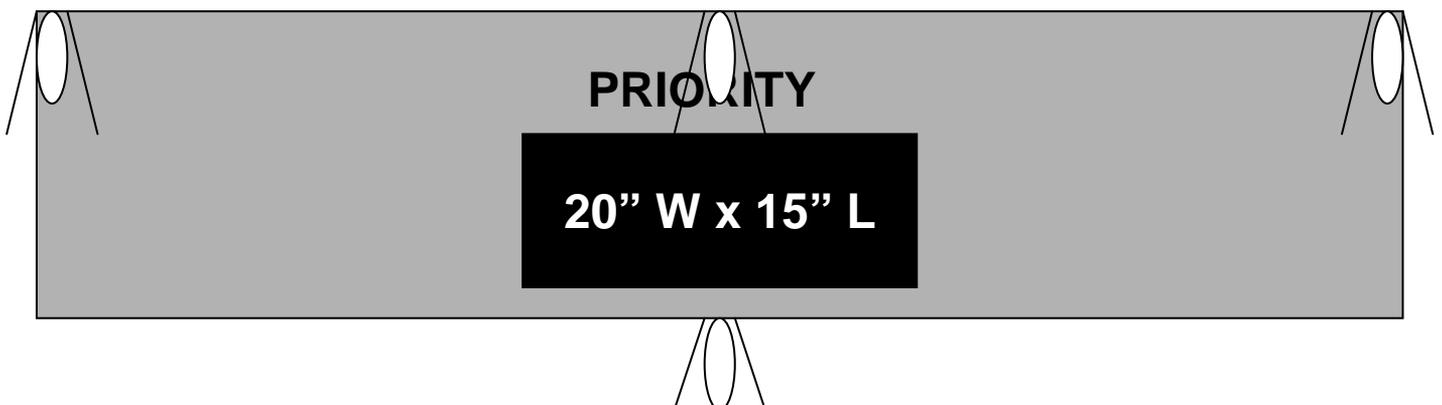
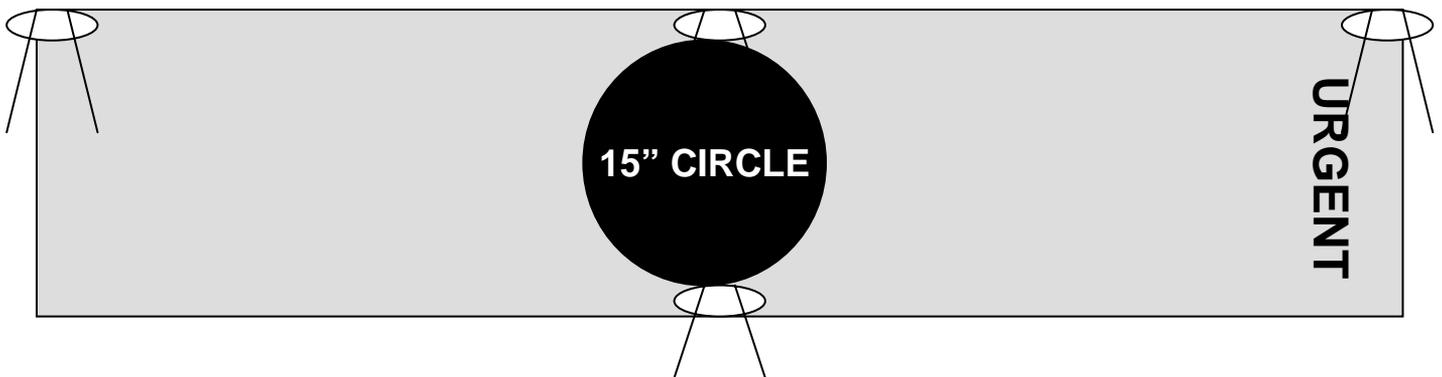
Bottom line: Site organized and supported. Capable of multiple iterations of event after re-cocked. Shows we thought out the event!!

GUIDANCE

- **Follow the 8 step training model when developing lane training**
- **Overlay the 8 step training model into all that you do**
- **Don't try to do too much**
- **Certify leaders, OCs and OPFOR—use MILES**
- **Conduct high quality AARs.**

BDE CASEVAC MARKING SYSTEM

1. VS-17 PANEL
2. 3 WHITE CHEM LITES ATTACHED TO TOP 3 STRINGS AND 1 YELLOW CHEM LITE ATTACHED TO CENTER BOTTOM STRING
3. 1 YELLOW FLAG WITH 4 SAFETY PINS (CHEMICAL)
4. FOLD VS-17 PANEL AND STORE IN COMBAT LIFESAVER BAG
5. URGENT CARE BLACK CIRCLE ON ORANGE SIDE
6. PRIORITY IS BLACK RECTANGLE ON PINK SIDE
7. STENCIL URGENT / PRIORITY USING 2" LETTERS AS SHOWN IN DIAGRAM
8. NIGHT USE, URGENT CHEM LIGHTS HORIZONTAL. PRIORITY, CHEM LIGHTS VERTICLE.



CALL FOR FIRE REQUEST

Line 1: Observer Identification, Warning Order, Over

Line 2: Location of Target, Over

Line 3: Description of Target, Method of Engagement, Method of Fire and Control, Over

Example:

Line 1: (Call sign of supporting unit) this is (your call sign), Adjust Fire (or Fire for Effect),
Over

Line 2: Grid MZ123456, Over

Line 3: 3 BMPs, (specified type of round, not required), (danger close-if target is closer than
750 meters), Over

9 LINE MEDIVAC REQUEST

Line 1. Pick up site	=at least 6 digit coordinate
Line 2. Frequency/call sign for air to ground comms	=from SOI
Line 3. Number of casualties by priority	=urgent/tactical immediate, priority, or routine
Line 4. Special equipment needed	=none, hoist, stokes/litter, or forest/jungle penetrator
Line 5. Number of casualties by type	=litter, ambulatory
Line 6. Security at pick up point	=number of troops in area, possible or confirmed enemy in area (approach with caution or armed escort required)
Line 7. Marking method for landing zone	=by SOP
Line 8. Patient nationality and status	=U.S. Mil/Civilian, Non-U.S. M/C
Line 9. NBC contamination	=none, biological, or chemical

CONEX SET-UP



TMs are accessible

Load Plan Posted

2404s/5988Es are available

All property will have shoe tags attached to them in the following colors: Green=mission ready (no faults)

Yellow=equipment has faults (all noted)

Red=non mission capable